

# Going undercover

Customer Experience Webinar

Tuesday, October 28<sup>th</sup>, 2014



# Today's presenter



## **Brian Cooper**

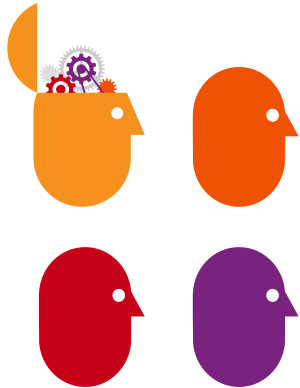
SVP, Customer, Employee, and Reputation Practice Area Lead

brian.cooper@tnsglobal.com | 408-454-5117

- Managing the North American customer, employee, and reputation practice for the Western region, Brian is responsible for designing and overseeing research programs, maintaining client relationships, and managing a team of account executives and research managers.
- Prior to TNS, Brian managed the research department at Evans Data Corporation, a research company focused on software development. Before Evans Data, he worked at Nielsen/Netratings and was part of the original team to help build the international online panel (previously called eRatings).
- Brian is a published author and most recently completed his book titled Custom Surveys Within Your Budget. Brian holds a Bachelors degree in Economics from Southern Oregon University and an MBA from the Wharton School of Business, University of Pennsylvania.



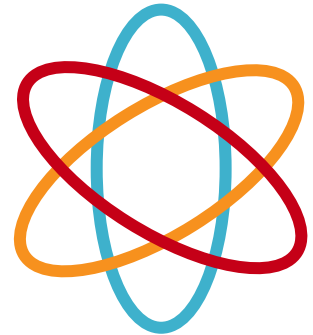
**Customers?**



**What's out there?**



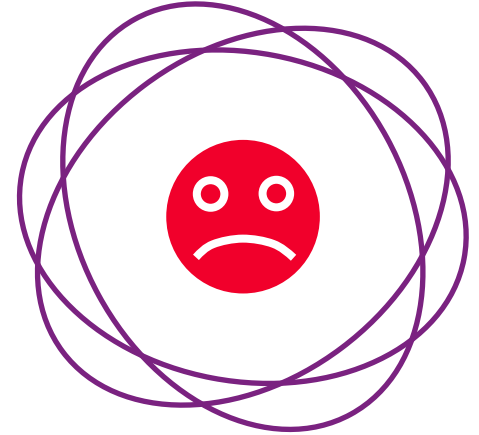
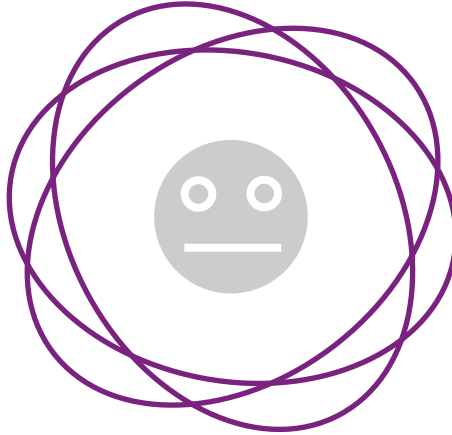
**Now what?**



# What do we know about customers today?



# They are fickle



# Why do customers defect?



31%

because they received  
a better offer from  
a competitor



28%

because they are  
dissatisfied with the  
value for money



24%

because they are  
dissatisfied with  
the service

# Defections take place across categories

64% 

**would go for another manufacturer**  
when selecting white goods like a  
washing machine



60% 

**are likely to defect to  
another brand** when buying  
new electronic products



57% 

**would replace** their car  
**with a different brand**



# In times where strong customer relationships are essential to the growth of your business

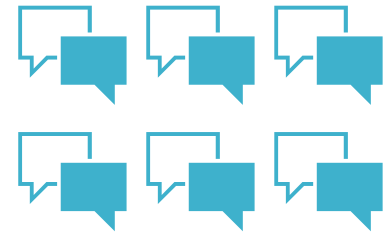
## Customers are...



3 times  
more likely  
**to stay loyal**



5 times  
more likely  
**to buy additional  
products/services**



6 times  
more likely  
**to recommend  
the brand**



It is imperative that we know our customers



...on a **very personal** level

But there is too much clutter  
out there

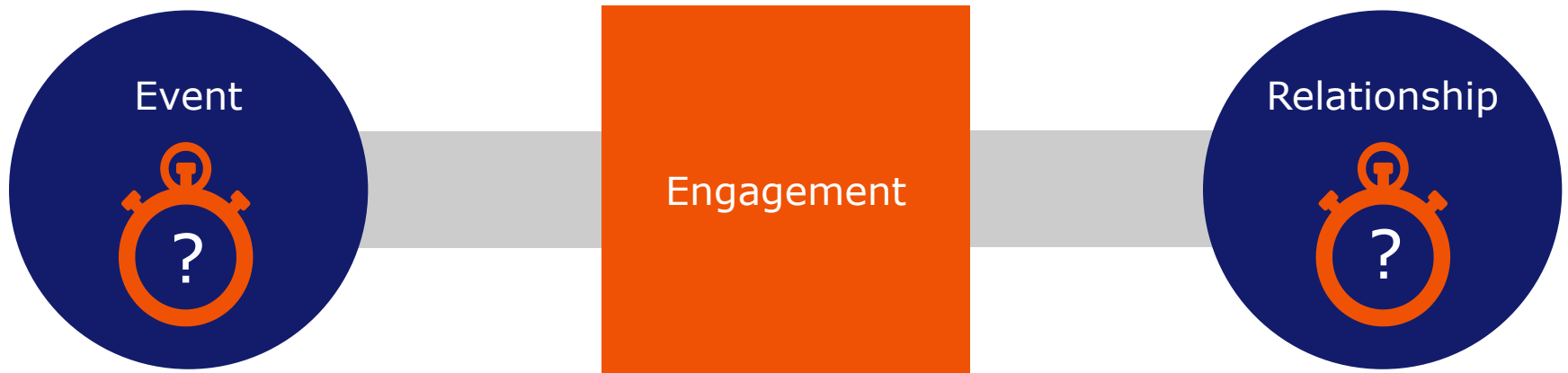


# What are the best data sources?



Going undercover

# When do I engage my customers?



How do I analyze the data?

# Trend Analysis

NPS

Tone of Voice

Share of Voice

Regression

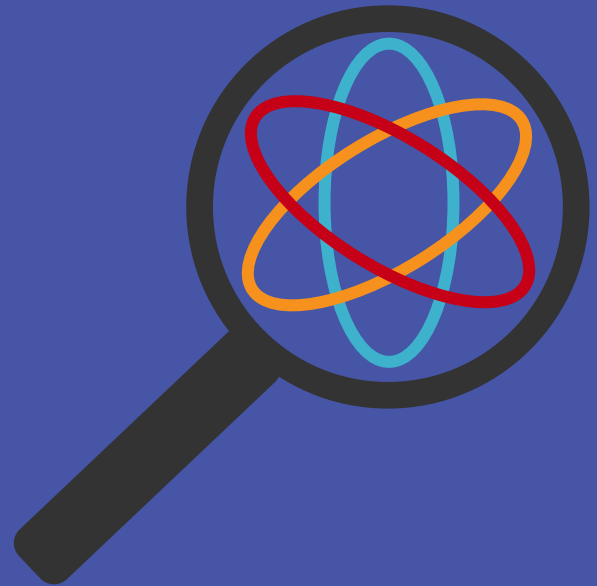
Top box scores

TRI\*M

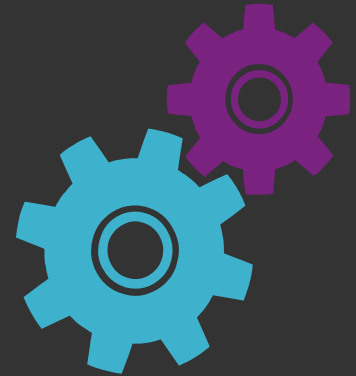
Effortless



All these customer paradigms—  
what should I do?



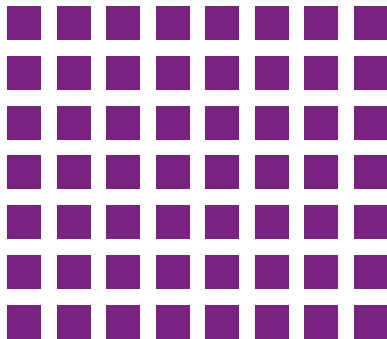
Focus on operationalizing  
the data



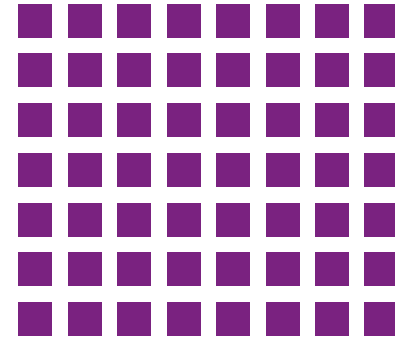
# Here's what we've done well in the past



## The past



## The future

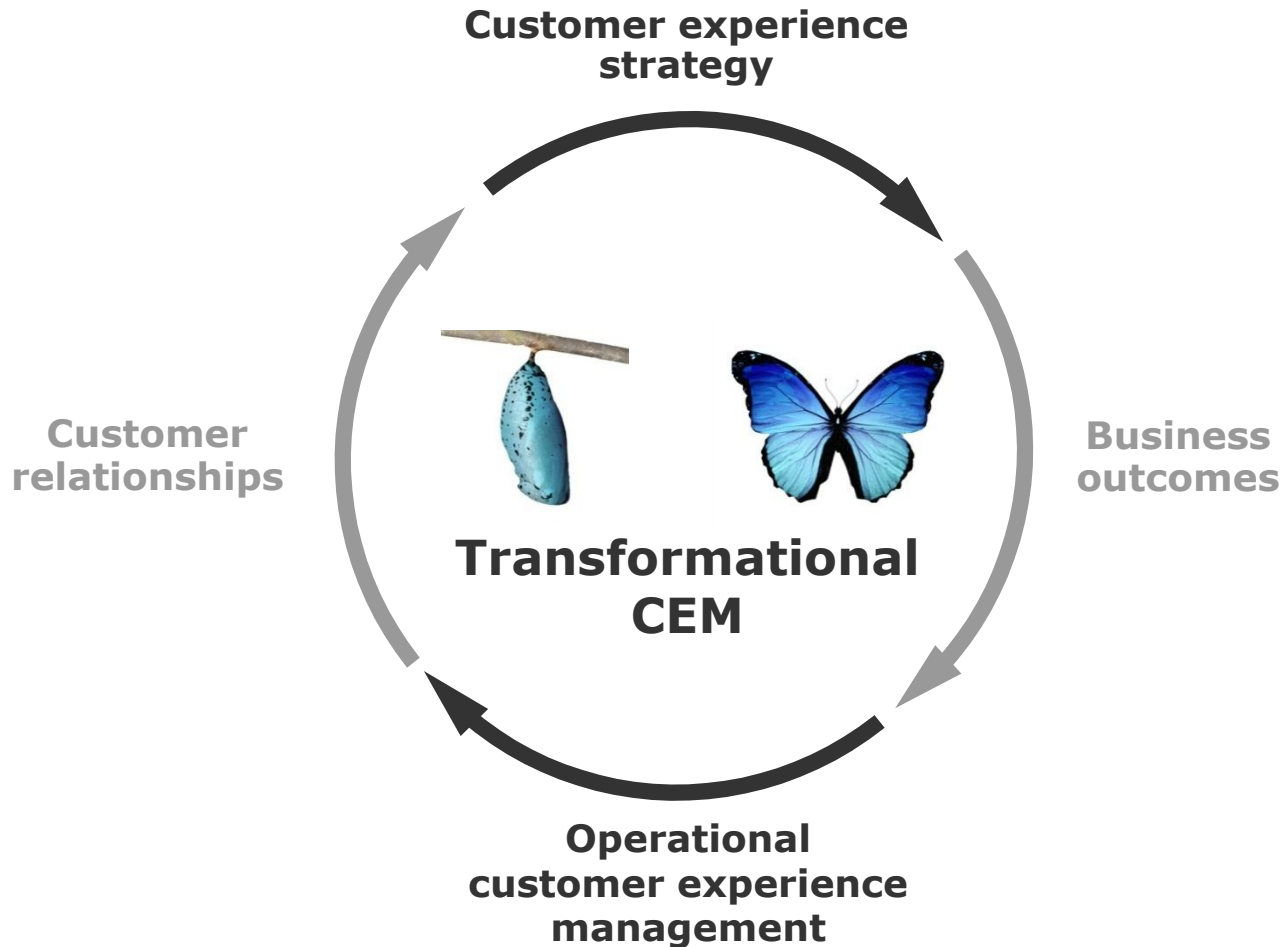


Going undercover



Imagine a business where  
**every decision is informed by  
customer data**—in real-time,  
throughout the entire organization

# A paradigm shift in using customer experience data



# Deliver the frontline strategic alignment that business leaders want

“We believe in a **centralized approach** to synthesising all customer information rather than having different pockets of people collecting **different data** and making their own assumptions about what that data says.”

Ann Lewnes  
SVP and CMO, Adobe

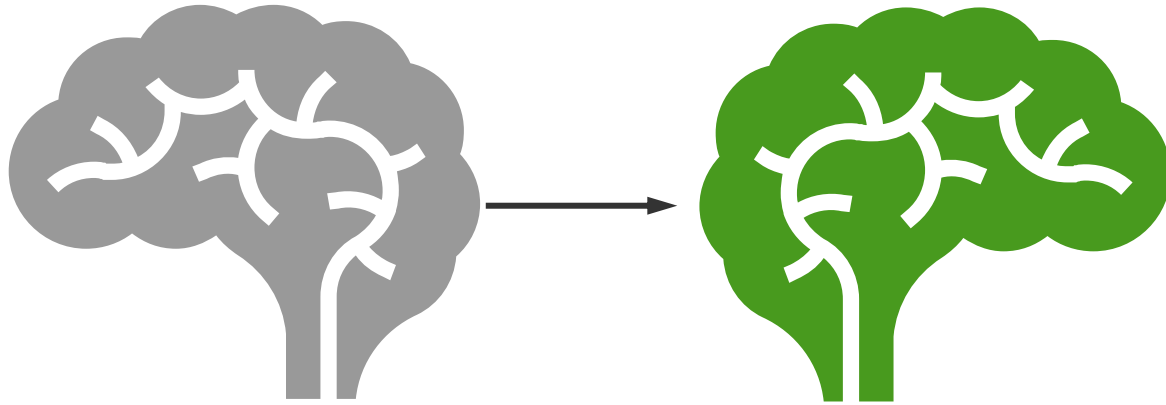
# Transform your business through customer insight



**MEDALLIA**

How do I get there?

# It's about changing the mindset



---

Going undercover

It will require lots of hard work



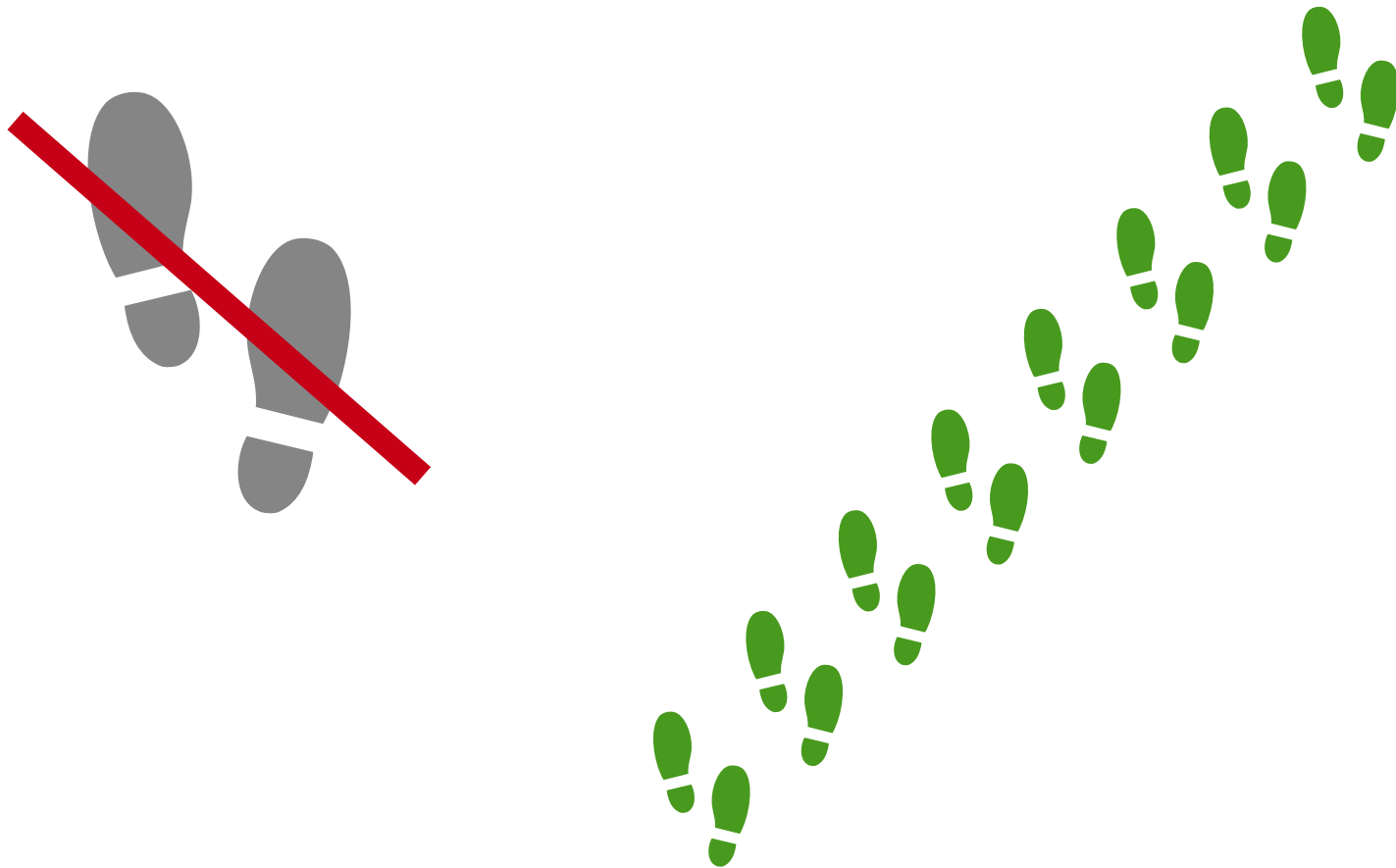
# This is Breakthrough Change



Former CEO of Charles Schwab  
and Intel Board Member



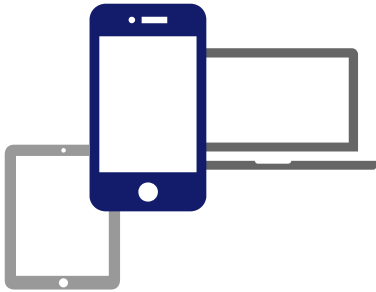
# Building momentum with early wins



Going undercover

# What does the ideal program look like?

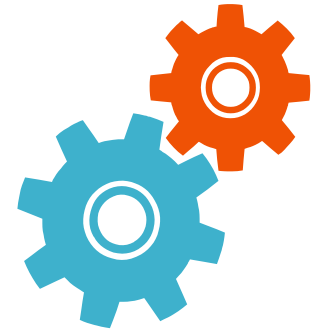
## Device Agnostic



## Multiple data sources



## Operational



---

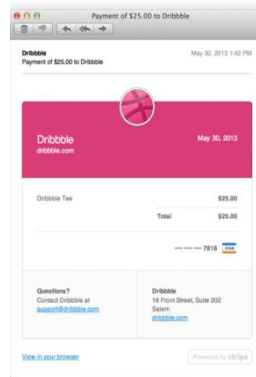
Going undercover

# It can be taken anywhere

## Receipt



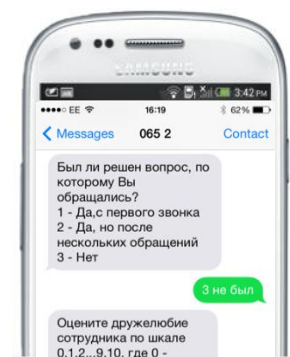
## Online



## Contact centre



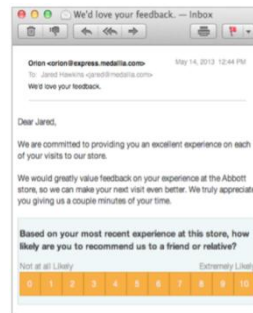
## Mobile



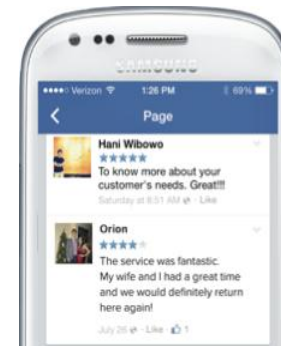
## In the moment



## Email

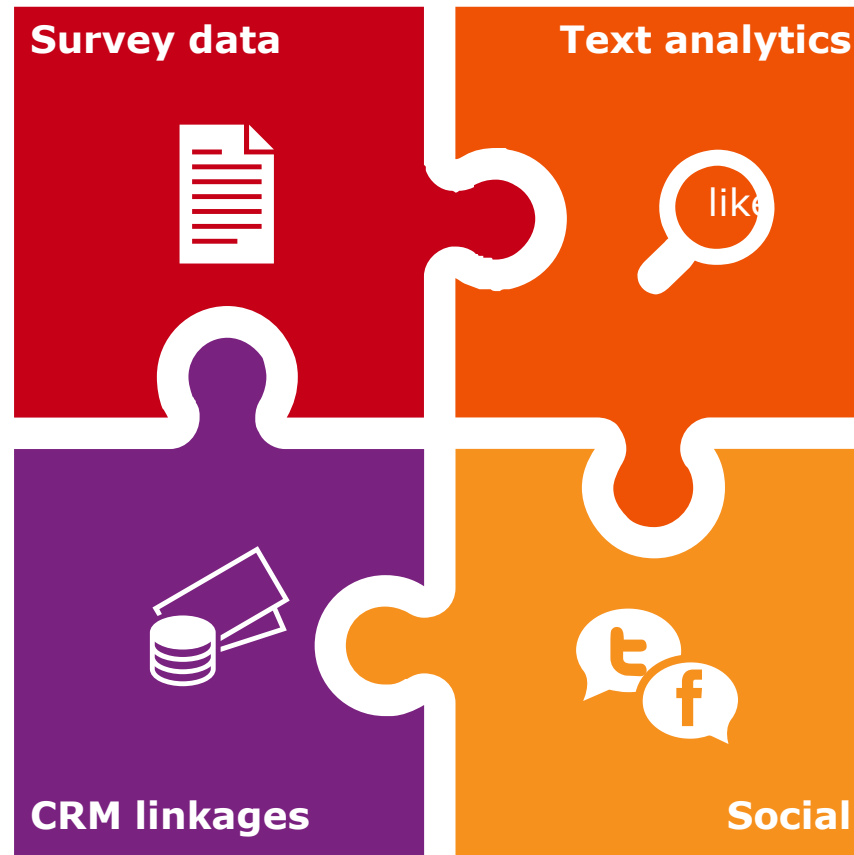


## Social



Going undercover

# What data should be incorporated?



Going undercover

# Operationalizing CEM



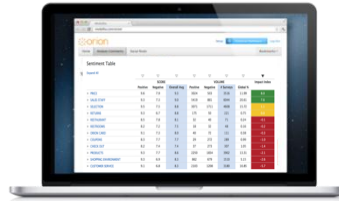
## Frontline

- Identify issues
- Drive actions
- Close the loop



## Call centre

- Identify issues
- Track performance
- Drive actions



## CX insights

- Track trends
- Identify key drivers
- Identify root cause



## Managers

- Track performance
- Coach
- Close the loop



## Executives

- Track goals
- Track competition
- Have a unified view of the business

Going undercover

# Getting people engaged



**Competition**



**Performance  
reviews**



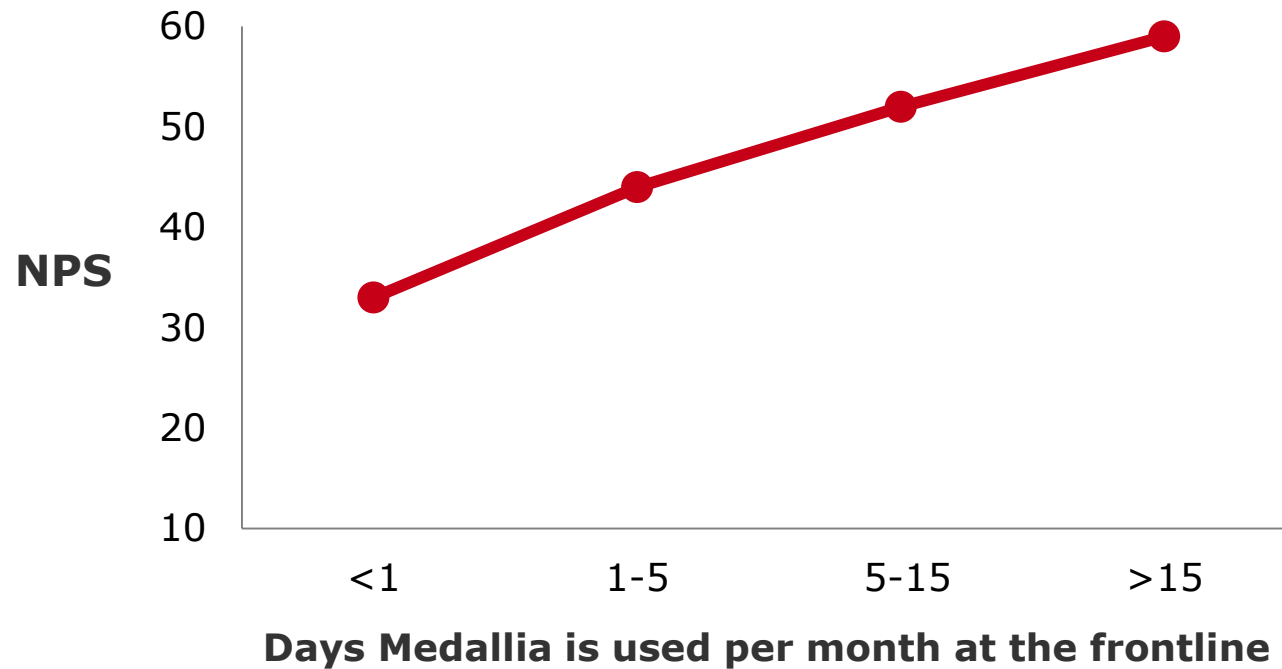
**Balanced  
scorecards**



**Goal  
setting**

A program in practice

# What happens when you get people engaged?



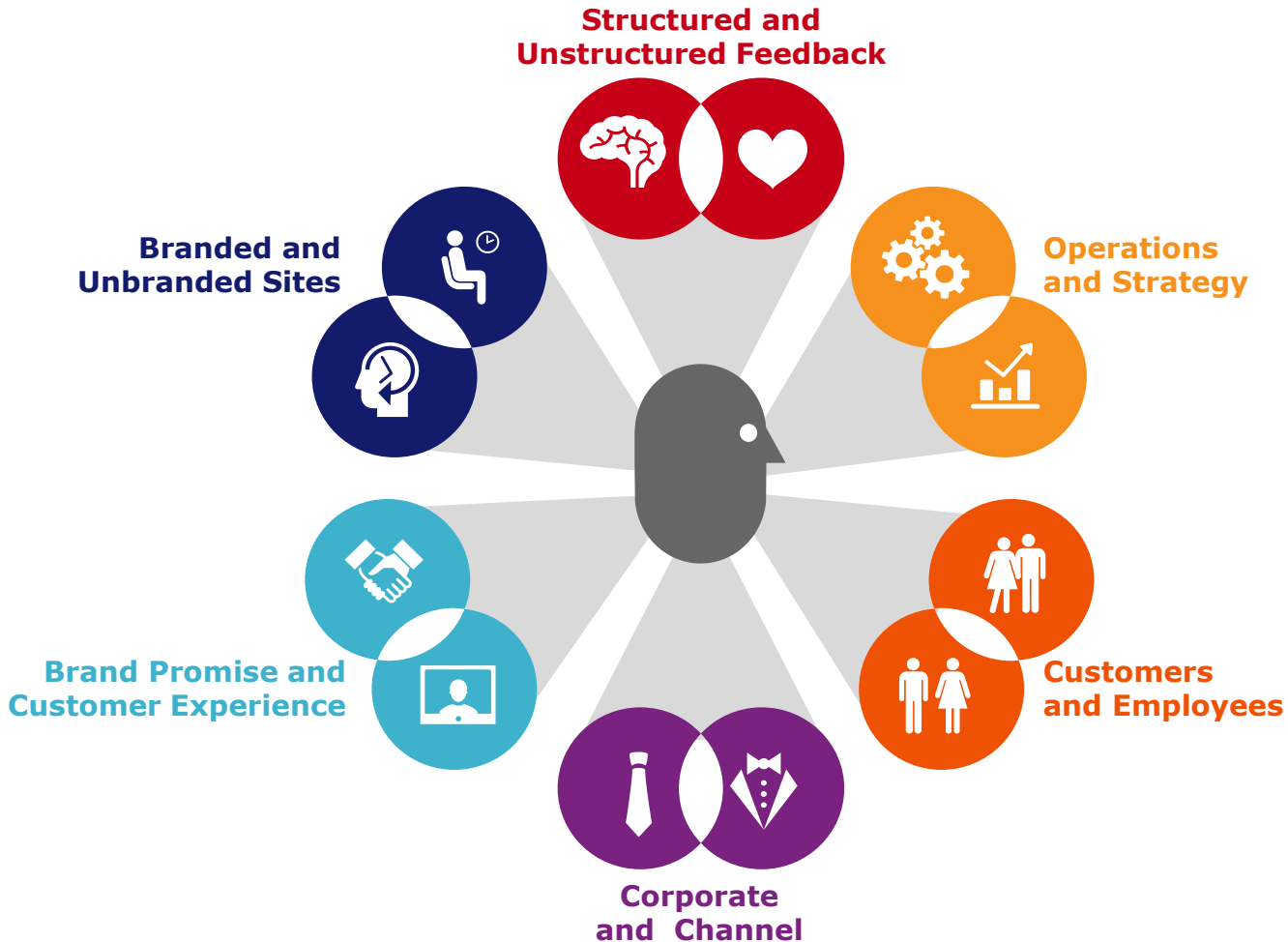
Source: Medallia 2013 Customer Benchmark: The Financial Impact of Customer Experience Improvement

Going undercover



# Connected Learnings

A fully integrated customer insights management system



Going undercover

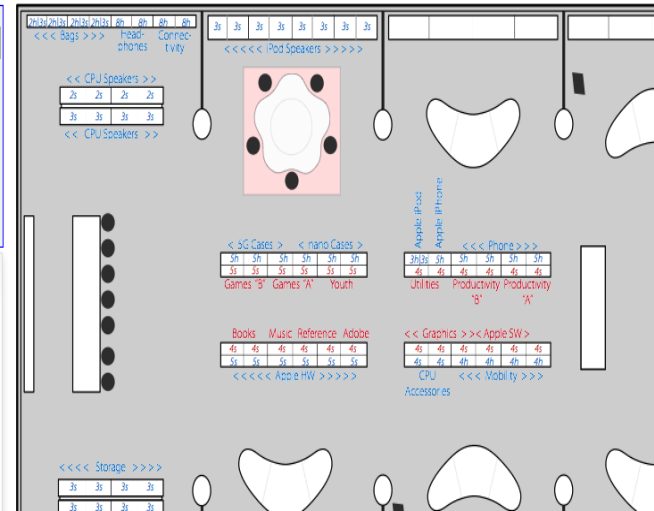
Where do we go in the  
future?

# New data sources



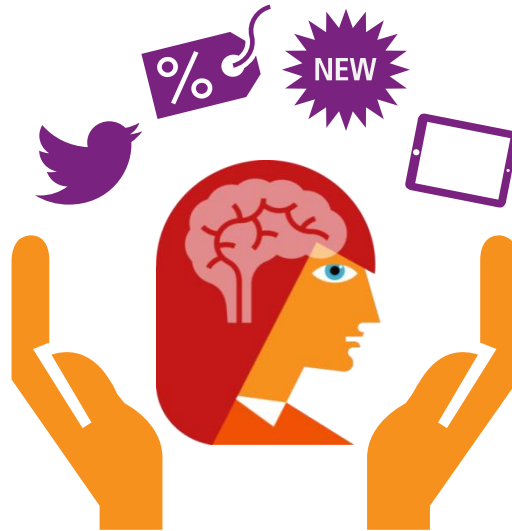
## Total Events Today: 231

he: Fri Jun 27 2014 08:01:19 GMT-0700 (Pacific Daylight Time)  
tegrity:Store-PaloAlto Action:PhonePickup Label: Lumia1520-02 Value: 23  
he: Fri Jun 27 2014 08:01:19 GMT-0700 (Pacific Daylight Time)  
tegrity:Store-PaloAlto Action:PhonePickup Label: Lumia1520-02 Value: 18  
he: Fri Jun 27 2014 08:01:18 GMT-0700 (Pacific Daylight Time)  
tegrity:Store-PaloAlto Action:PhonePickup Label: Lumia1520-02 Value: 17  
he: Fri Jun 27 2014 08:01:17 GMT-0700 (Pacific Daylight Time)  
tegrity:Store-SantaCruz Action:PhonePickup Label: Lumia1520-01 Value: 18  
he: Fri Jun 27 2014 08:01:16 GMT-0700 (Pacific Daylight Time)  
tegrity:Store-SantaCruz Action:PhonePickup Label: Lumia1520-01 Value: 17



Going undercover

# Transformational CEM



Clear strategy  
Every employee  
Optimal return

---

Going undercover